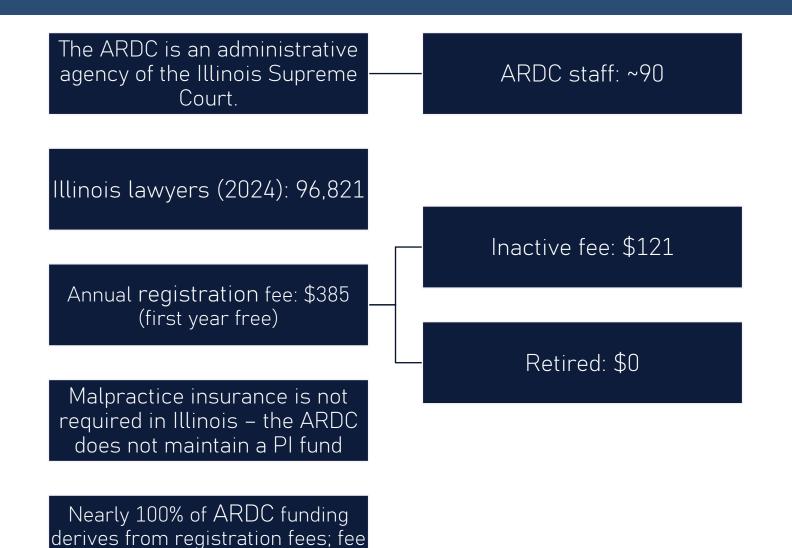


How Illinois Regulates & Funds the ARDC (not U.S.-wide)

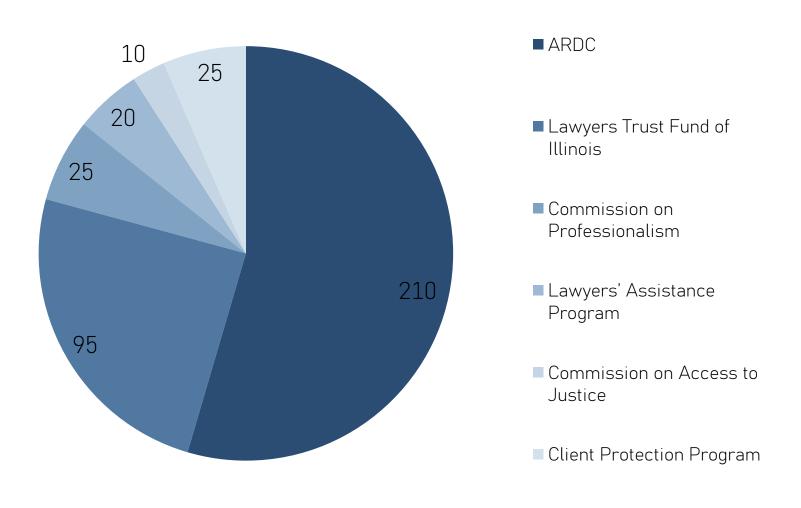


allocated across Court entities.



How Illinois Regulates & Funds the ARDC (not U.S.-wide)

Allocation of \$385 Fee





How ARDC Uses Its Portion & Financial Stewardship

ARDC's portion \approx \$210 per active lawyer - annual budget \approx \$21,300,000

Major Expenditures

- · Staff salaries and benefits (largest share (~70%))
- · Information technology & cybersecurity (~8%)
- Office leases and administrative costs (~7%)

Programs Supported

- · Registration & licensing
- · Investigation & discipline
- · Education, probation & deferral services
- · IT & administrative support

Financial Stewardship

- · Reserves \approx 2× annual budget (\sim \$42M)
- · Spend down reserves strategically before fee increases (last increase 2015)
- · Annual budget approved by the ARDC Commission; Supreme Court oversight
- · Focus on sustainability, modernization, and accountability

Funding Model Risk

· Decrease in lawyer population – 28% age 60+

